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### About the Cover

The theme of the cover photograph is "Nurturing Woodland." As a part of its activities to protect the global environment, the Yokohama Rubber Group plans over the next three years to plant approximately 220,000 *persea*, *castanopsis*, and other trees at all of its plants in Japan. Group volunteers will work alongside local residents and outside volunteers to develop woodland over the coming decade, starting with gathering acorns. (See p. 52 for details.)

### Note Concerning Forward-looking Statements

This report contains projections, statements regarding plans and objectives, and other forward-looking statements. All such statements are made based on assumptions and judgments derived from information available as of July 2007, and are subject to risks and uncertainties that could cause actual performance or results to differ, including not only the business activities of the Yokohama Rubber Group, but also global economic trends and changes in the global environment. Please be aware of this when you read this report.

## From the Editor

This report has been produced with the aim of increasing understanding of the Yokohama Rubber Group's activities among customers, shareholders, investors, business partners, employees, local communities, and other stakeholders. It begins by explaining management's thinking, corporate philosophy, and practice of corporate governance. This is followed by the chapter on "Action on the environment" which describes the activities being pursued to achieve the Yokohama Rubber Group's goal of "asserting world-class strengths in technologies for protecting the environment." This year we particularly focused on the report on Activities to Combat Global Warming. In the chapter entitled "Coexistence with society," we then look at relations with our customers, shareholders and investors, employees, and local communities. Note that in order to reduce the number of pages in this publication and conserve paper resources, detailed information on Yokohama Rubber's production sites, and subsidiaries and affiliates at home and abroad, is published instead under the "Site information" section of our website ([http://www.yrc-pressroom.jp/env\\_en](http://www.yrc-pressroom.jp/env_en)) from this year.

### Period Covered by Report

From April 2006 to March 2007 ("fiscal 2006"). Major developments up to July 2007 are also included.

### Scope of Content

Environmental, social, and business aspects of Yokohama Rubber and its Japanese and foreign subsidiaries and affiliates.

### Scope of Organizations

Yokohama Rubber and its Japanese and foreign subsidiaries and affiliates. Please note, however, that the data on environmental performance cover only Yokohama Rubber's eight production sites. Some information on Yokohama Rubber's production sites, the production sites of its subsidiaries and affiliates, and non-production sites can be found under the "Site information" section at our website.

### Reference Guidelines

Ministry of the Environment of Japan,  
*Environmental Reporting Guidelines 2007*.  
Global Reporting Initiative,  
*Sustainability Reporting Guidelines 2002*.

### Next Report

The next report is scheduled for release in September 2008.